

Request for Proposal - Financial Advisory Services

October 21, 2021

INTRODUCTION

The Connecticut Health and Educational Facilities Authority (the "Authority") is a quasi-public state agency created in 1965 to provide access to the tax-exempt bond market for qualified nonprofit institutions.

In accordance with the requirements in Connecticut General Statutes, Chapter 187, Section 10a-179 (h) (4), the Authority is requesting proposals from qualified firms interested in providing financial advisory services to the Authority. The selected firm(s) will serve as the Authority's financial advisor for a period not to exceed three (3) years.

The Authority seeks proposals from firms with established expertise in the area of tax-exempt municipal finance generally and specifically for 501(c)(3) healthcare, higher education, private secondary schools, human service providers, early childhood education centers and cultural institutions. Proposals should highlight the recent experience of your firm in transactions involving the issuance of tax-exempt bonds by public entities and quasi-public agencies similar to the Authority.

SCOPE OF SERVICES

At a minimum, the services provided to the Authority by its financial advisor will include the following:

<u>Bond Financings</u> – For negotiated transactions, assist Authority staff in developing financing structures which limit risk to the Authority and its bondholders while providing institutions access to capital at the lowest reasonable cost. The financial advisor must provide expert advice through each stage of the financing process, including review of the Appendix A and Offering Document, participate in meetings/conference calls with Authority staff, prospective borrowers, underwriters and bond counsel and provide market information during the pricing of bond sales and participate in the pricing calls. For competitive transactions, assist the Authority with the financing structure, coordinate the development of the preliminary and final official statements, and conduct the bidding process.

<u>New Program Development</u> – Upon request, assist the Authority's Board and Staff in developing new financing programs, including program goals, policies, procedures, and financing structures.

 $\underline{\text{Board Education}}$ – Upon request, present to the Authority's Board on relevant topics in the tax-exempt financing industry.

PROPOSAL REQUIREMENTS

The Authority will consider each respondent's ability to provide comprehensive, quality service to the Authority on behalf of its client institutions, as well as its reputation and fee structure. Each of the following listed criteria should be addressed completely and follow the order and format as listed below.

General Information

Qualifications:

- Please describe your firm's experience and qualifications to serve as the Authority's financial advisor. Be specific and please do not submit lengthy marketing materials. Include any proposed services not covered in the accompanying letter, including any complementary lines of business.
- Please list the individual(s) who will be responsible for services to the Authority and give a brief description of each person's relevant experience. How will the work be divided amongst these individuals?
- Indicate with which other state health and educational facilities authorities these personnel have worked or are currently working and the nature of the current commitment (including anticipated hours per week and whether the commitment is an on-going retainer or deal-specific).
- Please describe the firm's equal opportunity record as evidenced by the composition of
 firm personnel and the firm's affirmative action and equal employment opportunity
 policies and practices. The Authority seeks an ethnically diverse team of professionals
 assigned to its account. Please describe the firm's workforce diversity and any plans or
 efforts to improve or broaden its diversity.
- Please describe in detail the efforts made by your firm to support or invest in disadvantaged Connecticut communities in the past 5 years.

<u>Negotiated Transactions</u>: What is your firm's approach to the pricing of negotiated transactions? How will your firm assess whether or not a proposed pricing level reflects current market conditions?

<u>Competitive Bids</u>: Discuss your approach and experience with regard to competitively bid transactions. Cite an example and highlight services rendered.

Connecticut Experience: Discuss your firm's experience within the State of Connecticut.

<u>Affirmative Action</u>: What is your firm's Affirmative Action and Equal Employment Policy and what proportion of your firm's professionals are minorities and women?

<u>Pending Litigation:</u> Please disclose any criminal, civil litigation or administrative proceedings involving allegations of securities law violations by your firm or its employees during the last five years.

<u>Potential Conflicts</u>: Are there any other lines of business conducted by your firm that could conflict with your service as financial advisor to the Authority? Please specify how you would propose to resolve any such conflict, including ensuring that there would be no real or apparent compromise of your objectivity as the Authority's financial advisor?

Education Experience

- Please discuss your experience and capabilities regarding educational financings.
- Please provide two examples of innovative responses to problems encountered while serving as financial advisor on an educational financing.
- Given present market conditions, what strategic advice would you give the Authority regarding assisting Connecticut educational institutions in accessing capital markets?

Healthcare Experience

- Please discuss your experience and capabilities on healthcare financings, including specific experience with long-term care providers and other non-hospital issuers.
- Please provide two examples of innovative responses to problems encountered while serving as financial advisor on a healthcare financing.
- Given present market conditions, what strategic advice would you give the Authority regarding assisting Connecticut healthcare institutions in accessing capital markets?

Discussion of Significant Issues

Please list one significant issue for both healthcare and educational financings that will impact the Authority in the next three years and describe how your firm will help the Authority address each issue.

Compensation

Please provide a statement of compensation for the following services identified above:

- 1. Negotiated Transaction;
- 2. Competitive Bid Transaction; and
- 3. New Program Development including assisting in the development and implementation of new financing programs

Please state a separate fee for each service.

Proposal Submission

The total length of the response is limited to 15 pages. Your firm's submission relating to this RFP must include a response to the questions and requests for information as described above, a completed Campaign Contribution Certification form (Exhibit A), completed Third Party Fee Affidavit (Exhibit B), and a copy of your company's *IRS Form W-9*.

Please submit a copy of your firm's response to this RFP via email by no later than **Friday**, **November 5, 2021 at 5:00 p.m**. in PDF format to the following individuals:

Michael F. Morris

Kara Stuart

mmorris@chefa.com
kstuart@chefa.com

The Authority reserves the following rights (without limitation or waiver):

- 1. To reject any or all proposals.
- 2. To conduct investigations or request further information relating to the qualifications of any or all respondents.
- 3. To supplement, modify or cancel this request for proposals without notice or substitution of another such request.
- 4. To reevaluate a proposal or selection if there are any changes in the substance of the proposal.

The Authority shall not be liable for any cost incurred in connection with responding to this proposal. Please direct any questions to Michael Morris at 860-761-8424 or via email at mmorris@chefa.com.

SELECTION PROCESS AND PROPOSED SCHEDULE

The Consultant Committee of the Board of Directors will conduct the selection of the Financial Advisor(s), with a recommendation for approval to the Board of Directors of the Authority. Evaluation of firms will include, but will not be limited to: the reputation of the firm, the scope of services, cost, the reputation and experience of the management and staff to be assigned to the Authority, and other value added services that may be provided.

Proposal Schedule

- RFP Issued *October 21*, 2021
- Proposals are due no later than *November 5 at 5:00 p.m.*
- Interviews, if necessary, to be conducted during the week on *November 8*, 2021
- Authority Board action on selection of Financial Advisor *November 17*, 2021

STATE OF CONNECTICUT STATUTORY REQUIREMENTS

1. Penalty for False Statement (C.G.S. §1-126)

Any quasi-public agency, as defined in Section 1-120 of the General Statutes, shall require any application, agreement, financial statement, certificate or other writing submitted to such quasi-public agency with respect to any loan, mortgage, guarantee, investment, grant, lease, tax relief, bond financing or other extension of credit or financial assistance made or provided by such quasi-public agency and that provides information on which the decision of such quasi-public agency was based, to be signed under penalty of false statement as provided in Section 53a-157b of the General Statutes. The Authority requires that proposals in response hereto be provided on the same basis.

Include the following statement with your proposal:

"The information provided herein is submitted by the undersigned authorized signatory of the firm under penalty of false statement as provided in the Connecticut General Statutes, Section 53a-157b."

2. <u>State Election Enforcement Commission Campaign Contribution and Solicitation Ban-C.G.S.</u> §9- 612(f)

The Authority is required to provide prospective state contractors with a copy of or Internet link to the *Notice to Executive Branch State Contractors and Prospective State Contractors of Campaign Contribution and Solicitation Limitations* ("SEEC Notice"). The SEEC Notice is available at:

https://seec.ct.gov/Portal/data/forms/ContrForms/seec_form_11_notice_only.pdf.

By submitting a proposal, the authorized signatory to the proposal expressly acknowledges receipt and review of the SEEC Notice and agrees to inform the proposer's principals (as defined in such notice) of the contents of the SEEC Notice.

3. Campaign Contribution Certification - C.G.S §9-612(f)(2)(F)

A prospective state contractor submitting a proposal to the Authority must make the disclosures and certifications set forth on the Campaign Contribution Certification form (See **Exhibit A**) and is also available in a fillable form at https://portal.ct.gov/-/media/OPM/Fin-General/OPM-Form1-GiftandCampaignContributionCertificationRev-07222021-FINAL--GDB.pdf.

Each proposer must complete and submit the Campaign Contribution Certification form with their proposal.

4. Investment Services - Third Party Fee Affidavit - C.G.S. §3-13j(b)

Any person or entity entering into a contract for investment services, including investment legal services, with a quasi-public agency must disclose in a sworn affidavit any third party fees (or that there were no third party fees) attributable to such contract. Each proposer must complete and submit **Exhibit B** with their proposal.

5. Nondiscrimination - C.G.S. §§4a-60 and 4a-60a

C.G.S. §\$4a-60(a) and 4a-60a, as amended by Public Act 21-76, require (a) any entity or individual entering into a contract with a state agency or quasi-public agency to comply with the provisions of these statutes and (b) the inclusion of the provisions set forth in C.G.S. \$4a-60(a)(1)-(4), 4a-60(c)(1), 4a-60(1)-(5) and 4a-60a(b)(1) in any such contract. Any contract entered into with the Authority in connection with this RFP will include the provisions required by the above referenced statutes. See paragraphs 1-3 of **Exhibit C** to this RFP for the provisions that will be included in any contract entered into with the Authority in connection with this RFP.

6. Consulting Agreement Representation - C.G.S. §4a-81

C.G.S. §4a-81 prohibits a state agency or quasi-public agency from executing a contract for the purchase of goods or services, which contract has a total value of fifty thousand dollars or more in any calendar or fiscal year, unless such contract contains the representations set forth in C.G.S. §4a-81(b)(1) & (3) pertaining to whether any consulting agreement has been entered into in

connection with such contract. The representations must be sworn as true to the best knowledge and belief of the person signing the contract and shall be subject to the penalties of false statement. See paragraph 7 of $\underline{Exhibit}\ \underline{C}$ to this RFP for the representations that will be contained in any contract entered into with the Authority in connection with this RFP.

7. Gift Ban Policy - C.G.S. §4-252 and Executive Order No. 21-2

In accordance with C.G.S. Section 4-252(c) and Executive Order No. 21-2 of Susan Bysiewicz, Acting Governor of the State of Connecticut, the authorized signatory of the proposer must include the following representations with the proposal:

"I [name and title] of [Proposer] hereby represent to the Authority that:

- (a) No gifts were made by (i) the proposer, (ii) any principals and key personnel of the proposer, who participate substantially in preparing bids, proposals or negotiating state contracts, or (iii) any agent of the proposer or principals and key personnel, who participates substantially in preparing bids, proposals or negotiating state contracts, to (1) any public official or state employee of the state agency or quasi-public agency soliciting bids or proposals for state contracts, who participates substantially in the preparation of bid solicitations or requests for proposals for state contracts or the negotiation or award of state contracts, or (2) any public official or state employee of any other state agency, who has supervisory or appointing authority over such state agency or quasi-public agency;
- (b) No such principals and key personnel of the proposer, or agent of the proposer or of such principals and key personnel, knows of any action by the proposer to circumvent such prohibition on gifts by providing for any other principals and key personnel, official, employee or agent of the proposer to provide a gift to any such public official or state employee; and
- (c) The proposer is submitting bids or proposals without fraud or collusion with any person."

8. Contract Language

By submitting a response to this RFP, a proposer agrees to the inclusion of the language set forth in Exhibit C to this RFP in any contract entered into with the Authority in connection with this RFP.

9. Freedom of Information Act

The Authority is a "public agency" for purposes of the Connecticut Freedom of Information Act ("FOIA"). A proposal submitted in response to this RFP, and any files or documents associated with the proposal, including e-mails or other electronic files, will be public records and subject to disclosure under the FOIA. See C.G.S. §\$1-200, et seq. The FOIA includes exemptions for, among other things, "trade secrets" and "commercial or financial information given in confidence, not required by statute." See C.G.S. §1-210(b). Due regard will be given for the protection of proprietary or confidential information contained in all proposals received. However, all materials associated with this RFP are subject to the terms of the FOIA and all applicable rules, regulations and administrative decisions. If a proposer is interested in preserving

•

the confidentiality of any part of their proposal, it will not be sufficient to state generally in the proposal that the proposal is proprietary or confidential in nature and therefore not subject to release to third parties. Instead, those particular sentences, paragraphs, pages or sections that a proposer believes to be exempt from disclosure under the FOIA must be specifically identified as such. Convincing explanation and rationale sufficient to justify each exemption consistent with §1-210(b) of the FOIA must accompany the proposal. The rationale and explanation must be stated in terms of the reasons the materials are legally exempt from release pursuant to the FOIA. Confidential information must be separated and isolated from other material in the proposal, labeled CONFIDENTIAL, and submitted in a separate PDF. All proposal materials not placed in a separate PDF clearly marked as confidential will not be treated as confidential and will be made available for public view upon receipt of a FOIA request. Proposers should not request that their entire proposal, nor the majority of the proposal, be confidential and the Authority reserves the right to reject any such proposal. The Authority has no obligation to initiate, prosecute or defend any legal proceeding or to seek a protective order or other similar relief to prevent disclosure of any information that is sought pursuant to a FOIA request. The proposer has the burden of establishing the availability of any FOIA exemption in any proceeding where it is an issue. In no event shall the Authority or any of its officers, directors or employees have any liability for the disclosure of documents or information in the Authority's possession where the Authority, or such officer, director or employee believes disclosure is required under the FOIA or other law.



STATE OF CONNECTICUT CAMPAIGN CONTRIBUTION CERTIFICATION

Written or electronic certification to accompany a bid or proposal or a non-competitive contract with a value of \$50,000 or more, pursuant to C.G.S. § 9-612.

INSTRUCTIONS: Complete all sections of the form. Attach additional pages, if necessary, to provide full disclosure about any campaign contributions made to campaigns of candidates for statewide public office or the General Assembly, as described herein. Sign and date the form, under oath, in the presence of a Commissioner of the Superior Court or Notary Public. Submit the completed form to the awarding State agency at the time of submission of your bid or proposal (if no bid or proposal – submit this completed form with the earliest submittal of any document to the state or quasi-public agency prior to the execution of the contract), and if there is a change in the information contained in the most recently filed certification, such person shall submit an updated certification either (i) not later than thirty (30) days after the effective date of such change or (ii) upon the submittal of any new bid or proposal for a contract, whichever is earlier. **Check One:** ☐ Initial Certification ☐ Updated Certification because of change of information contained in the most recently filed certification **CAMPAIGN CONTRIBUTION CERTIFICATION:** I certify that neither the contractor or prospective state contractor, nor any of its principals, have made any contributions to, or solicited any contributions on behalf of, any party committee, exploratory committee, candidate for state-wide office or for the General Assembly, or political committee authorized to make contributions to or expenditures to or for, the benefit of such candidates, in the previous four years, that were determined by the State Elections Enforcement Commission to be in violation of subparagraph (A) or (B) of subdivision (2) of subsection (f) of Section 9-612 of the General Statutes, without mitigating circumstances having been found to exist concerning such violation. Each such certification shall be sworn as true to the best knowledge and belief of the person signing the certification, subject to the penalties of false statement. If there is any change in the information contained in the most recently filed certification, such person shall submit an updated certification not later than thirty days after the effective date of any such change or upon the submittal of any new bid or proposal for a state contract, whichever is earlier. All Campaign Contributions on behalf of any party committee, exploratory committee, candidate for state-wide office or for the General Assembly, or political committee authorized to make contributions to or expenditures to or for, the benefit of such candidate, for a period of four years prior to signing the contract or date of the response to the bid, whichever is longer, include: Contribution Date Name of Contributor Recipient <u>Value</u> Description

Sworn as true to the best of my knowledge and bel	ief, subject to the penalties of false statement.
Printed Contractor Name	Printed Name of Authorized Official
Signature of Authorized Official Subscribed and acknowledged before me this_	day of, 20
Comm	nissioner of the Superior Court (or Notary Public)My Commission Expires

EXHIBIT B

AFFIDAVIT OF THIRD PARTY FEES

	[If none check th	is box []	
NAME OF PAYEE	DOLLAR AMOUNT PAID OR VALUE OF NON-CASH COMPENSATION AND DATE	FEE ARRANGEMENT	SPECIFIC SERVICES PERFORMED BY PAYEE
The information set fortl	n herein is true, complete and	accurate to the best of a	my knowledge and belief
under penalty of perjury. Signed: Print Name: Title:			

¹ "Investment services" means investment legal services, investment banking services, investment advisory services, underwriting services, financial advisory services or brokerage firm services

2 "Third party fees" include, but are not limited to, management fees, placement agent fees, solicitation fees, referral

fees, promotion fees, introduction or matchmaker fees, and due diligence fees.

EXHIBIT C

State of Connecticut Contracting Requirements

- 1. CGS Section 4a-60. In accordance with Connecticut General Statutes Section 4a-60, as amended, and to the extent required by Connecticut law, [Contractor name ("CONTRACTOR") agrees and warrants as follows: (a) in the performance of this Agreement it will not discriminate or permit discrimination against any person or group of persons on the grounds of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, intellectual disability, mental disability, or physical disability, including, but not limited to, blindness, unless it is shown by CONTRACTOR that such disability prevents performance of the work involved, in any manner prohibited by the laws of the United States or of the State of Connecticut and further to take affirmative action to ensure that applicants with job-related qualifications are employed and that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, status as a veteran, intellectual disability, mental disability, or physical disability, including, but not limited to, blindness, unless it is shown by CONTRACTOR that such disability prevents performance of the work involved; (b) in all solicitations or advertisements for employees placed by or on behalf of CONTRACTOR, to state that it is an "affirmative action-equal opportunity employer" in accordance with regulations adopted by the Commission on Human Rights and Opportunities (the "CHRO"); (c) to provide each labor union or representative of workers with which CONTRACTOR has a collective bargaining agreement or other contract or understanding and each vendor with which CONTRACTOR has a contract or understanding, a notice to be provided by the CHRO advising the labor union or workers' representative of the commitments of CONTRACTOR under Connecticut General Statutes Section 4a-60, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (d) to comply with each provision of Connecticut General Statutes Sections 4a-60, 46a-68e and 46a-68f and with each regulation or relevant order issued by the CHRO pursuant to Connecticut General Statutes Sections 46a-56, 46a-68e, 46a-68f and 46a-86; (e) to provide the CHRO with such information requested by the CHRO, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of CONTRACTOR as relate to the provisions of Connecticut General Statutes Sections 4a-60 and 46a-56; and (f) to include provisions (a) through (e) of this section in every subcontract or purchase order entered into by CONTRACTOR in order to fulfill any obligation of this Agreement, and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the CHRO and take such action with respect to any such subcontract or purchase order as the CHRO may direct as a means of enforcing such provisions in accordance with Connecticut General Statutes Section 4a-60.
- 2. <u>CGS Section 4a-60a.</u> In accordance with Connecticut General Statutes Section 4a-60a, as amended, and to the extent required by Connecticut law, CONTRACTOR agrees and warrants as follows: (a) that in the performance of this Agreement, it will not discriminate or permit discrimination against any person or group of persons on the grounds of sexual orientation, in any manner prohibited by the laws of the United States or of the State of Connecticut, and that employees are treated when employed without regard to their sexual orientation; (b) to provide each labor union or representative of workers with which CONTRACTOR has a collective

bargaining agreement or other contract or understanding and each vendor with which CONTRACTOR has a contract or understanding, a notice to be provided by the CHRO advising the labor union or workers' representative of the commitments of CONTRACTOR under Connecticut General Statutes Section 4a-60a, and to post copies of the notice in conspicuous places available to employees and applicants for employment; (c) to comply with each provision of Connecticut General Statutes Section 4a-60a and with each regulation or relevant order issued by the CHRO pursuant to Connecticut General Statutes Section 46a-56; (d) to provide the CHRO with such information requested by the CHRO, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of CONTRACTOR which relate to the provisions of Connecticut General Statutes Sections 4a-60a and 46a-56; and (e) to include provisions (a) through (d) of this section in every subcontract or purchase order entered into by CONTRACTOR in order to fulfill any obligation of this Agreement, and such provisions shall be binding on a subcontractor, vendor or manufacturer unless exempted by regulations or orders of the CHRO and take such action with respect to any such subcontract or purchase order as the CHRO may direct as a means of enforcing such provisions in accordance with Connecticut General Statutes Section 4a-60a.

- 3. <u>Nondiscrimination Affirmation.</u> The CONTRACTOR hereby affirms that it understands the obligations of Connecticut General Statutes Sections 4a-60 and 4a-60a and will maintain a policy for the duration of this Agreement to assure that the Agreement will be performed in compliance with the nondiscrimination requirements of such statutes. The CONTRACTOR and its authorized signatory of this Agreement demonstrate their understanding of the obligation set forth in this section by initialing in the following box:
- 4. **State Contract Representation for Contractor.** Pursuant to section 4-252 of the Connecticut General Statutes and Acting Governor Susan Bysiewicz Executive Order No. 21-2, promulgated July 1, 2021, the CONTRACTOR, for itself and on behalf of all of its principals or key personnel who submitted the proposal to the Connecticut Health and Educational Facilities Authority (CHEFA) represents the following:
 - (a) That no gifts were made by (i) the CONTRACTOR, (ii) any principals and key personnel of the CONTRACTOR, who participate substantially in preparing bids, proposals or negotiating State contracts, or (iii) any agent of the CONTRACTOR or principals and key personnel, who participates substantially in preparing bids, proposals or negotiating State contracts, to (1) any public official or state employee of the state agency or quasi-public agency soliciting bids or proposals for state contracts, who participates substantially in the preparation of bid solicitations or requests for proposals for state contracts or the negotiation or award of state contracts, or (2) any public official or state employee of any other state agency, who has supervisory or appointing authority over such state agency or quasi-public agency;
 - (b) That no such principals and key personnel of the CONTRACTOR, or agent of the CONTRACTOR or of such principals and key personnel, knows of any action by the CONTRACTOR to circumvent such prohibition on gifts by providing for any other principals and key personnel, official, employee or agent of the CONTRACTOR to provide a gift to any such public official or state employee; and

- (c) The CONTRACTOR is submitting bids or proposals without fraud or collusion with any person.
- 5. <u>Contract Representation of CHEFA's Authorized Signatory.</u> Pursuant to section 4-252 of the Connecticut General Statutes and Acting Governor Susan Bysiewicz Executive Order No. 21-2, promulgated July 1, 2021, CHEFA's authorized signatory to this Agreement represents that the selection of the most qualified corporation was not the result of collusion, the giving of a gift or the promise of a gift, compensation, fraud or inappropriate influence from any person.
- 6. CGS 9-612(f) Campaign Contribution Restrictions. For all State contracts, defined in section 9-612(f)(1)(C) of the General Statutes as having a value in a calendar year of \$50,000 or more, or a combination or series of such agreements or contracts having a value of \$100,000 or more, the CONTRACTORS authorized signatory to this Agreement represents that they have received the State Elections Enforcement Commission's notice advising prospective state contractors and state contractors of state campaign contribution and solicitation prohibitions, and will inform the CONTRACTOR'S principals of the contents of the notice. The CONTRACTOR confirms that it has submitted a Campaign Contribution Certification form to the Authority, as required by Connecticut General Statutes Section 9-612(f)(2)(F).
- 7. Consulting Agreements Representation. Pursuant to section 4a-81 of the Connecticut General Statutes, the CONTRACTOR represents that it has not entered into any consulting agreements in connection with this Agreement, except for the agreements listed below. "Consulting agreement" means any written or oral agreement to retain the services, for a fee, of a consultant for the purposes of (a) providing counsel to a contractor, vendor, consultant or other entity seeking to conduct, or conducting, business with the State, (b) contacting, whether in writing or orally, any executive, judicial, or administrative office of the State, including any department, institution, bureau, board, commission, authority, official or employee for the purpose of solicitation, dispute resolution, introduction, requests for information, or (c) any other similar activity related to such contracts. "Consulting agreement" does not include any agreements entered into with a consultant who is registered under the provisions of chapter 10 of the Connecticut General Statutes as of the date such contract is executed in accordance with the provisions of section 4a-81 of the Connecticut General Statutes.

Consultant's Name and Title		Name of Firm (if applicable)	
Start Date	End Date	Cost	
The basic terms of the	he consulting agreement a	re:	

If YES:	
Name of Former State Agend	cy Termination Date of Employment
representation in the Consulting Agr	OR'S authorized signatory to this Agreement, swears that the reements Representation provision in this Exhibit is true to the nd is subject to the penalties of false statement.
Signature of person signing this Cor	ntract
Print Name	-
Date:	
Sworn and subscribed before me on	this, 2021.
	missioner of the Superior Court tary Public
My Co	ommission Expires